University of Massachusetts Boston
Capital Budget FY2027
Capital Plan FY2027 – FY2031

Office of Budget & Financial Planning (OBFP)
September 2026

https://www.umb.edu/budget
OBFP@UMB.EDU

UMB Capital Budget & Plan, FY2027-2031

Mission

The University of Massachusetts Boston is a public research university with a dynamic culture of teaching and learning with a special commitment to urban and global engagement. Our vibrant, multi-cultural educational environment encourages our campus community to thrive and succeed. Our distinguished scholarship, dedicated teaching, and engaged public service are mutually reinforcing, creating new knowledge while serving the public good of our city, our commonwealth, our nation, and our world.

Governance of Capital Projects

The UMASS Board of Trustees[1] must approve any capital project that exceeds $10 million in value. Any increase in project costs greater than 10% requires an additional vote from the Board. The University President must approve any capital project valued greater than $2 million and less than $10 million. Projects below $2 million are approved by the Chancellor. The capital plan is approved by the Chancellor before any projects proceed to the President's Office or Board of Trustees for approval.

The Campus

UMass Boston is a nationally recognized urban public university and part of the University of Massachusetts System which includes campuses in Amherst, Dartmouth, Lowell, and Worcester (Chan Medical). It is the only public research university in Boston. The 120-acre oceanfront campus resides on the Columbia Point peninsula in the Dorchester neighborhood of Boston with easy access to downtown Boston. The campus shares the peninsula with Boston College High School, the **John F. Kennedy Library and Presidential Museum**, the Commonwealth Museum and Massachusetts State Archives, the **Edward M. Kennedy Institute for the United States Senate**.

The campus was originally constructed in 1974 with an athletic facility added in 1977. Until the campus master plan of 2009, there had been little constructed on campus. Within a few years of the 2009 plan, the campus undertook several large building projects including a new academic building, a new integrated sciences complex, and more recently, a new central parking garage and the system's first public-private-partnership residence hall. In the early 2000's, the campus was forced to undertake a large infrastructure project to relocate all utility services due to a failing parking substructure underneath campus buildings and plaza. In FY25, the campus reached substantial completion of the Substructure Demolition and Quadrangle Development (SDQD) project. This project demolished the obsolete Science Building and a substantial portion of the parking substructure and surface plaza to make way for a new green space quadrangle in the center of the campus, as well as a reinforced substructure for the Wheatley and McCormack buildings. This is the final project of the 2009 master plan.

In 2023, the University completed an innovative new Campus Master Plan, supporting the campus' recent Strategic Plan, "For the Times", with four key principles: 1. Create a welcoming, inclusive, and health-promoting UMass Boston campus, 2. Invest in a high-quality and inclusive learning environment that supports the university's core values, 3. Create a physical campus that supports community-university reciprocal engagement, and 4. Leverage assets and resources to support a sustainable, resilient, and nimble campus. The new campus master plan recommends renovation of "heritage" buildings, construction of new buildings, efficient and flexible utilization of existing space, and creative partnerships/other innovative opportunities. Projects are already

[1] T93-122-Capital Planning, Land & Facilities Use 1.9.19.

underway in this capital plan including studies for a new nursing building, renovation of the softball field, and renovation of portions of the Clark Athletic center.

In concert with the Master Plan, and integrated with the annual operating budget, the campus has plans to address deferred maintenance, maintain compliance with various regulations and accreditation requirements, replace research and instructional equipment, and provide for technology upgrades.

The Capital Planning and Budgeting Process

The university's "capital plan" is made up of two distinct, but complementary components: a current year annual budget and four additional years of planned expenditures. The capital budget and 5-year capital plan are updated annually in tandem with the development of the annual operating budget to align the funding assumptions with financial capacity and availability of liquid resources, and to value the operating effects of capital expenditures such as additional costs, savings or revenue. During this process, all budgetary units are asked to review and update their existing capital projects for adjustment in necessity, feasibility, scope, cost and timing, or removal from the list. Also, at this time, requests are submitted for proposed new capital expenditures that begin in the upcoming fiscal years and may span the five-year period following.

The university's capital plan is part of the overall University of Massachusetts capital plan, which is updated biannually and approved by the Board of Trustees.

In FY22, the reintroduction of the Space Planning and Capital Expenditure or "SPACE" committee was added to provide another level of review and oversight to the capital planning process. The SPACE committee is responsible for the review and approval of all university space allocations, space utilization and requests for space changes or additions. For the FY27-31 capital plan, all space related requests were filtered through the SPACE committee and then directed to OBFP for incorporation in the capital plan as necessary. This committee enhances the already existing Capital process because it ensures that proposed changes to buildings are effectively managed, planned, and resourced.

Other requests for technology and equipment, along with the required documentation, are forwarded to the Office of Budget & Financial Planning (OBFP") for review. OBFP first confirms project eligibility for capitalization per university guidelines in consultation as needed with the Controller's Office. The proposed list is also filtered through the Facilities and IT departments to ensure compatibility with existing campus infrastructure and to ensure those groups can support all proposed capital expenditures that would need their involvement. OBFP then consolidates a comprehensive list of all submitted projects. The list is generally prioritized by life safety, compliance, and deferred maintenance items first. The list is then forwarded to the Chancellor's Council for review, which initiates the process for final capital budget approval at the Chancellor's level. Once finalized, all budgetary areas are sent a report containing a list of their approved projects to begin the process needed for project set-up in the financial system to initiate the procurement process. This approval process takes into consideration the campus-wide strategic planning and campus master plan efforts so that the annual capital budget and 5-year plan are aligned with these efforts.

Once the plan has been approved as noted above, budget areas must complete a formalized Capital Appropriation Request ("CAR") form to initiate allocation of funds for each new capital project. Capital projects utilize a separate funding group referred to as the "plant" fund group. Once the CAR form process is complete, budget areas are supplied with a budgeted chartfield in the plant fund group for the specific project. Using the plant fund group for capital expenditures has

numerous advantages for planning and reporting. In-year forecasting and budgeting of capital expenditures and depreciation has become more efficient with regular reporting of expenses in the plant fund group. There is also added efficiency in the year-end process as the Controller's Office can more readily identify capital expenses that need to be added as an asset and depreciated or added to capital expense in progress on the balance sheet. This process is used for the full range of capital expenditure requests and is flexible enough to engage stakeholders at all institutional levels to address their needs related to acquiring, maintaining, repairing, and upgrading fixed assets and moveable equipment. These include plant, property, and equipment (PP&E) expenditures, like campus buildings, office and network infrastructure, vehicles, machinery, software, IT equipment, etc.

Capital Budgeting Funding Sources

Capital expenditure requests are categorized based on their funding sources. Local funding sources include all "unrestricted" sources of funds, or funding that is not from a restricted grant, gift, or other revenue-based operation. Restricted funding sources, such as grants, will be deployed during their performance periods. The campus is in the process of incorporating restricted funding sources in the capital plan, however (i.e. federal funds included in this plan), particularly for research grants and contracts, some capital expenses are not included in this plan and are planned at the grant level and reported out as part of the university's overall financial results.

Local Reserve from depreciation is derived from the difference between depreciation expense and principal payments on borrowing, which equates to general funds. The amount available includes current year funds and unspent funds generated from prior capital plans. Revenue Based Operations are revenues generated from Lab fees charged to students for specific courses, Research Trust Fund ("RTF") arising from the administrative rates charged to restricted grants, and revenue based (or Auxiliary) operations including parking, dining, and other such revenue. The amount available is calculated by the difference between revenue and operational expenses in these funds, prior year unspent balances are also included.

There are also restricted capital funding sources, generally from external sources, which include state funding, funding from Federal grants, and occasional capital funds from vendors under contract. *Please refer to **Appendix 1** for more details on funding sources.*

The FY27-31 capital plan for all approved capital expenditures totals $327.1M, with the following funding sources: 65.6% Local Reserve from depreciation, 0.8% Revenue Based Operations, 20.8% Bond Funds, 12.5% State funding, and 0.3% Vendor funding.

As ***Appendix 2*** indicates, FY 27-31 Total Capital Spending is estimated to amount to $327.1M. Below is a breakdown of this sum by funding sources noted above.

Funding Source	FY27-31 Capital Plan	% of Total	Local Funding	FY27-31 Capital Plan	% of Total
LOCAL RESERVE FROM DEPRECIATION	214,776,631	65.6%	GOF/LOCAL	214,776,631	98.8%
REVENUE BASED OPERATIONS	2,643,269	0.8%	Lab Fees	1,241,915	0.6%
BOND	68,000,000	20.8%	Start-Up	943,000	0.4%
STATE	40,825,558	12.5%	RTF	242,354	0.1%
VENDOR	855,000	0.3%	Auxiliary & Other	156,000	0.1%
			ESS	60,000	0.0%
TOTAL	**327,100,459**	**100.0%**	**Grand Total**	**217,419,901**	**100.0%**

Approximately two-thirds of new spending over the 5-year plan is expected to be funded from Local funding sources, including $214.8 (65.6%) in approved capital projects and $2.6M (0.8%) in revenue-based funds. Of the remaining plan funding there is expected to be $68.0M (20.8%) in Bond Funds related to the MCNHS Building Expansion, $40.8M (12.5%) in State funds consisting of $32.2M (9.9%) from State Division of Capital Asset Management & Maintenance ("DCAMM") "Critical Repairs" program and land related to new infrastructure for the Manning College of Nursing and Health Sciences (MCNHS), $2.8M (0.9%) from supplemental Fair Share (STATE) funding for capital investments that align with legislative direction to reduce deferred maintenance backlogs, $5.4M (1.6%) from State Grant funding (LBE grant) that is not part of

DCAMM but from a different state agency to fund part of the SWPH Heat Shift Chillers project, $0.4M (0.1%) from the Higher Ed Capital Funding program related to instructional laboratories, studios, and other applied learning facilities improvements that serve undergraduate students, and vendor contract/gift project funding of $0.9M (0.3%) related to dining services improvements.

Appendix 3 presents more details on Local Funding for the forthcoming five-year period.

The Plan: Funded Projects by Category and Funding Source

The Capital Plan is designed to provide funding for the short and long-term physical needs of the university. The annual review and update of the capital budget and plan provide a five-year projection of capital needs in the following focus areas:

- Life Safety and Compliance
  - Expenditures are meant to comply with regulatory requirements and/or to address general safety of students, staff, faculty, and guests.
- Deferred Maintenance/Infrastructure
  - Expenditures are meant to address a backlog of maintenance activity on the existing physical campus and upgrade current infrastructure.
  - The construction of new structures on campus in support of operations or mission
- Auxiliary/Revenue Operations
  - Expenditures intended to enhance or maintain revenue-generating operations.
- Equipment
  - Expenditures on individual items with a useful life greater than one year and exceeding the capital expense threshold of $5,000.
- Instruction
  - Expenditures are meant to directly enhance the student learning experience.
- IT infrastructure/Software
  - Expenditures meant to upgrade campus hardware and/or software technology.
- Research
  - Expenditures are meant to enhance the research capabilities and profile of the institution.

Project Category	FY27 Budget	FY28	FY29	FY30	FY31	FY27-31 Capital Plan	% of Total
		Projected					
Auxiliary/Revenue Operations	$ 834,380	$ 620,000	$ 400,000	$ 400,000	$ -	$ 2,254,380	0.7%
Life Safety & Compliance	$ 3,572,597	$ 3,214,515	$ 7,959,876	$ 7,323,738	$ 1,145,000	$ 23,215,726	7.1%
Deferred Maintenance/Infrastructure	$ 64,336,432	$ 54,444,078	$ 62,744,168	$ 66,396,332	$ 45,295,326	$ 293,216,337	89.6%
Equipment	$ 540,990	$ 214,350	$ 282,068	$ 255,256	$ 60,000	$ 1,352,664	0.4%
Instruction	$ 351,915	$ 515,000	$ 75,000	$ 110,000	$ 250,000	$ 1,301,915	0.4%
IT infrastructure/Software	$ 1,254,083	$ 1,710,000	$ 675,000	$ 480,000	$ 455,000	$ 4,574,083	1.4%
Research	$ 323,254	$ 261,400	$ 225,900	$ 187,400	$ 187,400	$ 1,185,354	0.4%
Total	71,213,652	60,979,343	72,362,011	75,152,726	47,392,726	327,100,459	100.0%

Appendix 4 & 5 presents the FY27–31 Capital Plan broken down by project categories.

Life Safety & Compliance

Funding Source	FY27 Budget	FY28	FY29	FY30	FY31	FY27-31 Capital Plan	% of Total
		Projected					
LOCAL RESERVE FROM DEPRECIATION	1,747,240	522,500	6,754,091	7,323,738	1,145,000	17,492,569	75.3%
STATE	1,825,357	2,692,015	1,205,785	-	-	5,723,157	24.7%
Grand Total	3,572,597	3,214,515	7,959,876	7,323,738	1,145,000	23,215,726	100.0%

Funds are split between two funding sources: Local, and State totaling $23.2M. Local funding of $17.5M is primarily comprised of $14.9M in Clark, Healey, and Quinn buildings for fire suppression system upgrades, $1.0M for the Emergency Alert System Expansion - Speakers - ENS & Alertus Beacons Phase 2 Project, $0.4M in the Clark softball field for renovations for compliance with Title IX requirements, $0.4M for the Quad Lot & Parking Safety Improvements,

and $0.7M for the CCTV Expansion to Legacy Buildings Project. State funding of $5.7M is related to improvement in Healey and Clark buildings for fire suppression system upgrades.

Auxiliary/Revenue Operations

Funding Source	FY27 Budget	FY28	FY29	FY30	FY31	FY27-31 Capital Plan	% of Total
		Projected					
LOCAL RESERVE FROM DEPRECIATION	648,380	595,000	-	-	-	1,243,380	55.2%
REVENUE BASED OPERATIONS	156,000	-	-	-	-	156,000	6.9%
VENDOR	30,000	25,000	400,000	400,000	-	855,000	37.9%
Grand Total	834,380	620,000	400,000	400,000	-	2,254,380	100.0%

Appendix 7 contains more details describing Auxiliary/Revenue Operations capital expense category.

Funds are split between three funding sources; Local, Revenue Based Operations, and Vendor, totaling $2.3M. Local funding of $1.2M is primarily comprised of $0.7M for repairs to the West Garage, $0.3M for fresh water supply to Fox Point for year-round coastal research, Fox Point dock system repairs and M/V Columbia Point Bow Thruster Install/new HVAC system, and $0.2M in other auxiliary items. Revenue Based Operations Funding of $0.2M is comprised of $0.2M for small capital equipment purchases in Food Services. Vendor funding of $0.9M is a contractual agreement with the dining vendor, Sodexo, to invest in dining space and equipment improvements.

Deferred Maintenance/Infrastructure

Funding Source	FY27 Budget	FY28	FY29	FY30	FY31	FY27-31 Capital Plan	% of Total
		Projected					
LOCAL RESERVE FROM DEPRECIATION	38,309,531	40,368,578	35,244,168	34,896,332	41,295,326	190,113,936	64.8%
STATE	26,026,901	9,075,500	-	-	-	35,102,401	12.0%
Bond	-	5,000,000	27,500,000	31,500,000	4,000,000	68,000,000	23.2%
Grand Total	64,336,432	54,444,078	62,744,168	66,396,332	45,295,326	293,216,337	100.0%

Appendix 6 contains more details pertinent to the Deferred Maintenance/Infrastructure capital expense category. It is funded by three sources: Local reserve from depreciation, State, and Bond, totaling $293.2M.

UMass Boston has experienced two major waves of construction on campus: one in the 1970s and another in the 2010's. In the early wave, which is when the campus was first constructed, most of the capital funding was directed towards new construction and infrastructure. As the original buildings are now over 50 years old the focus has adjusted. The campus takes part in the UMass President's Office annual Gordian study on deferred maintenance and that report calculates that the campus currently has $760M in outstanding deferred maintenance. Addressing this need is the highest priority for the campus in formulating the Capital Plan except for life-safety and Compliance issues.

Below is a breakout of the FY27–31 Capital Plan for Deferred Maintenance/Infrastructure totaling $293.2M:

Local Funds are $190.1M (64.8%) of the total. Below is a list of major funded projects:

- SWPH Heat Shift Chillers & Mechanical Improvements/Dredging: $19.4M
- McCormack MCNHS Expansion Enabling: $19.1M
- Replace Transformers in Various Buildings: $16.5M
- AHU Replacements/Upgrades in Various Buildings: $14.8M

- Fire Alarm Upgrades in Various Buildings: $13.3M
- Campus Center Roof Replacement & Penthouse Siding: $4.2M
- Campus Center & Healey Library Elevator Upgrades/Improvements: $4.2M
- FY19 Replace PVC Roof at the Service & Supply Building: $3.6M
- Cooling Capacity & Pumphouse Rehab: $3.1M
- Retro-commissioning Implementation in Various Buildings: $3.0M
- Solar Projects in Various Buildings: $2.2M
- Upgrade Building Controls Campus Wide: $1.6M
- Clark Install Sprinklers: $1.3M
- ISC Door Lock Improvements Study (funding subject to change): $1.2M
- Exterior Door Replacement: $1.1M
- Replace Roof & Drainage Pipes: $1.1M
- ECMP - High Temp to Low Temp Coils: $0.9M
- Campus Initiated Space Moves/Improvements: $0.9M
- Student Affairs - Quinn Wellness Stop/SATS Phase 1: $0.8M

State funds account for $35.1M (12.0%) of the total. Below is a list of funded projects:

- MCNHS Expansion: $11.0M
- SWPH Heat Shift Chillers: $5.4M
- FY19 Replace PVC Roof at the Service & Supply Building: $5.3M
- Campus Center Roof Replacement & Penthouse Siding: $3.8M
- Campus Center - Elevator Upgrades: $3.3M
- Healey Elevator Cab Improvements: $2.3M
- Wheatley AHU Replacement/Upgrade - Phase 1: $2.0M
- Exterior Door Replacement: $0.9M
- McCormack AHU Replacement/Upgrade - Phase 1: $0.8M

Bond funds account for $68.0M (23.2%) of the total. $68.0M is directed to the MCNHS Building Expansion.

Equipment

Funding Source	FY27 Budget	FY28	FY29	FY30	FY31	FY27-31 Capital Plan	% of Total
		Projected					
LOCAL RESERVE FROM DEPRECIATION	540,990	214,350	282,068	255,256	60,000	1,352,664	100.0%
Grand Total	540,990	214,350	282,068	255,256	60,000	1,352,664	100.0%

Equipment is all Locally funded. Equipment Expenditures total $1.4M. There is $0.7M for cruiser replacement, $0.2M for ground equipment purchases, $0.1M for Scorer's Table, $0.3M for selected equipment and other various small capital equipment purchases.

Instruction

Funding Source	FY27 Budget	FY28	FY29	FY30	FY31	FY27-31 Capital Plan	% of Total
		Projected					
REVENUE BASED OPERATIONS	351,915	515,000	75,000	110,000	250,000	1,301,915	100.0%
Grand Total	351,915	515,000	75,000	110,000	250,000	1,301,915	100.0%

Instruction is all funded by revenue-based operations. Investments in this category enhance the teaching experience on campus as well as in a remote setting. They are designed to support innovation, technological advances, and create environmentally responsible and sustainable academic programs.

Below is a summary of planned investments by college:

- College of Science & Mathematics (CSM): $1.1M
- School for the Environment (SFE): $0.1M
- Vice Provost for Research (VPR): $0.1M

IT infrastructure/Software

Funding Source	FY27 Budget	FY28	FY29	FY30	FY31	FY27-31 Capital Plan	% of Total
		Projected					
LOCAL RESERVE FROM DEPRECIATION	1,254,083	1,710,000	675,000	480,000	455,000	4,574,083	100.0%
Grand Total	1,254,083	1,710,000	675,000	480,000	455,000	4,574,083	100.0%

IT infrastructure/Software is all Locally funded. Projects include Security Systems (Emergency, Building Access & Control, and other control systems), Digital Classrooms, and space upgrades in a plan for modernization to meet the criteria of 21st century urban educational institutions.

Major FY27-FY31 Expenditures include:

- AV System Refresh & AV System Classroom Upgrades FY27-31: $1.6M
- IPAM and DNS Replacement: $0.6M
- Phone PBX Replacement (Migration to Teams): $0.6M
- Wireless Network Enhancements FY27-29: $0.5M
- Computer Lab AV Upgrades FY27-31: $0.3M
- Classroom Computer Lab Upgrades (Windows 10 Removal) FY28: $0.2M
- Systems Storage upgrade for Dell PowerStore: $0.2M
- Content DM/DuraCloud: $0.1M
- Computer Lab Upgrades FY29-30: $0.1M
- ISC Videowall: $0.1M

Research

Funding Source	FY27 Budget	FY28	FY29	FY30	FY31	FY27-31 Capital Plan	% of Total
		Projected					
REVENUE BASE OPERATIONS	323,254	261,400	225,900	187,400	187,400	1,185,354	100.0%
Grand Total	323,254	261,400	225,900	187,400	187,400	1,185,354	100.0%

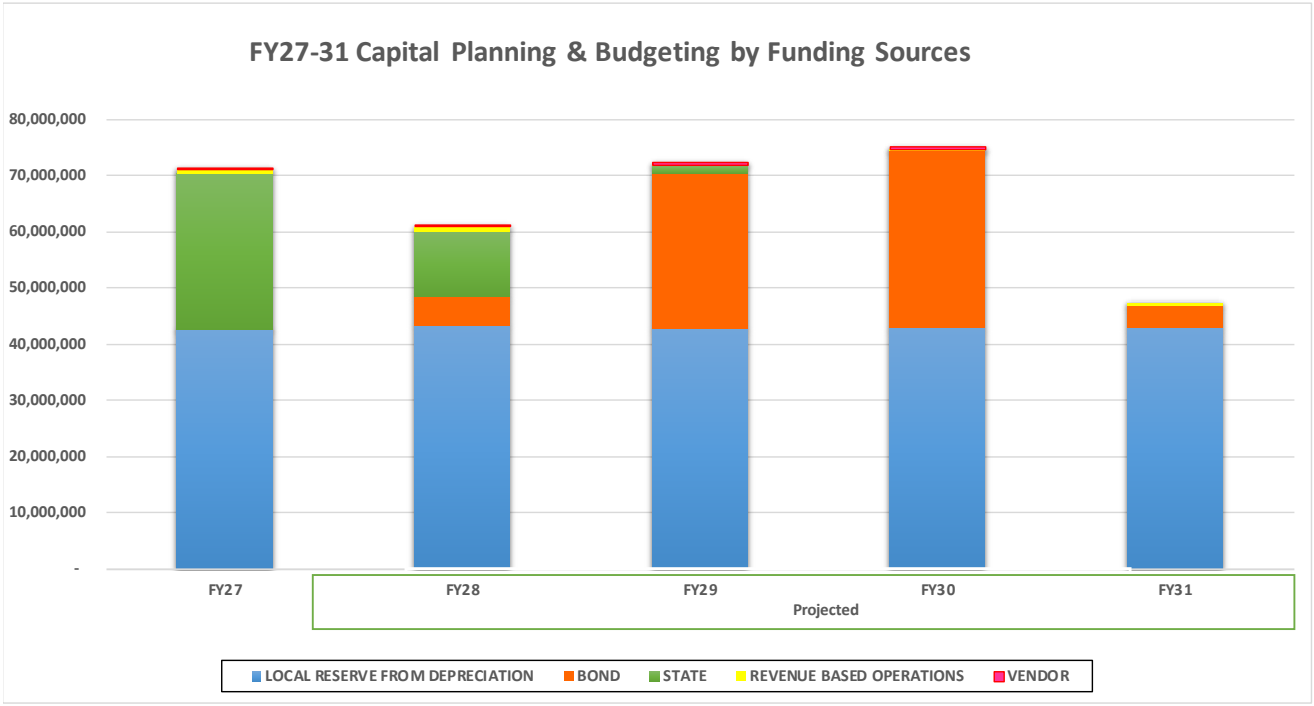
Research is funded from revenue-based operations (mostly from the Research Trust Fund or RTF). There is $0.9M in Academic Affairs for new faculty start-up research.

Appendices

Appendix 1: Capital Planning & Budget for FY27-31 by Funding Sources

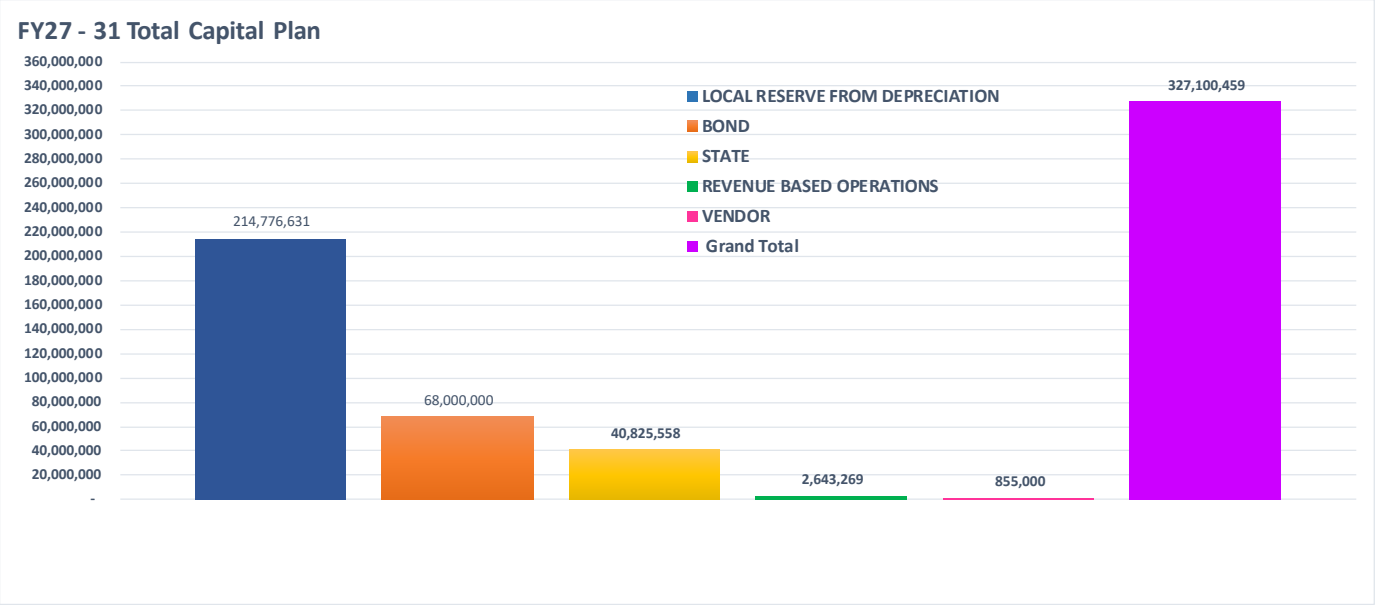
Funding Source $ Amount	FY27	FY28	FY29	FY30	FY31
LOCAL RESERVE FROM DEPRECIATION	42,500,224	43,410,428	42,955,326	42,955,326	42,955,326
BOND	-	5,000,000	27,500,000	31,500,000	4,000,000
STATE	27,852,258	11,767,515	1,205,785	-	-
REVENUE BASED OPERATIONS	831,169	776,400	300,900	297,400	437,400
VENDOR	30,000	25,000	400,000	400,000	-
Total	71,213,652	60,979,343	72,362,011	75,152,726	47,392,726

Funding Source %	FY27	FY28	FY29	FY30	FY31
LOCAL RESERVE FROM DEPRECIATION	59.7%	71.2%	59.4%	57.2%	90.6%
BOND	0.0%	8.2%	38.0%	41.9%	8.4%
STATE	39.1%	19.3%	1.7%	0.0%	0.0%
REVENUE BASED OPERATIONS	1.2%	1.3%	0.4%	0.4%	0.9%
VENDOR	0.0%	0.0%	0.6%	0.5%	0.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%



Appendix 2: FY27-31 Total Capital Plan by Funding Sources

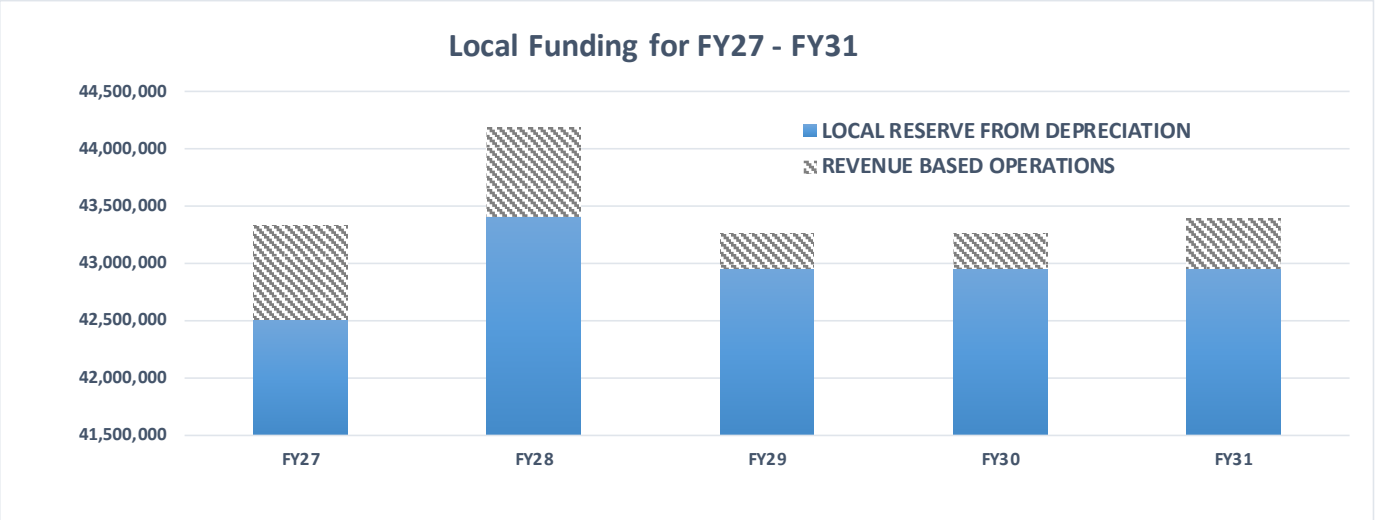
Funding Source	FY27	FY28	FY29	FY30	FY31	FY27-31 Capital Plan	% of Total
LOCAL RESERVE FROM DEPRECIATION	42,500,224	43,410,428	42,955,326	42,955,326	42,955,326	214,776,631	65.7%
BOND	-	5,000,000	27,500,000	31,500,000	4,000,000	68,000,000	20.8%
STATE	27,852,258	11,767,515	1,205,785	-	-	40,825,558	12.5%
REVENUE BASED OPERATIONS	831,169	776,400	300,900	297,400	437,400	2,643,269	0.8%
VENDOR	30,000	25,000	400,000	400,000	-	855,000	0.3%
Grand Total	71,213,652	60,979,343	72,362,011	75,152,726	47,392,726	327,100,459	100.0%



Appendix 3: Capital Planning & Budget for FY27-31 - Local Sources

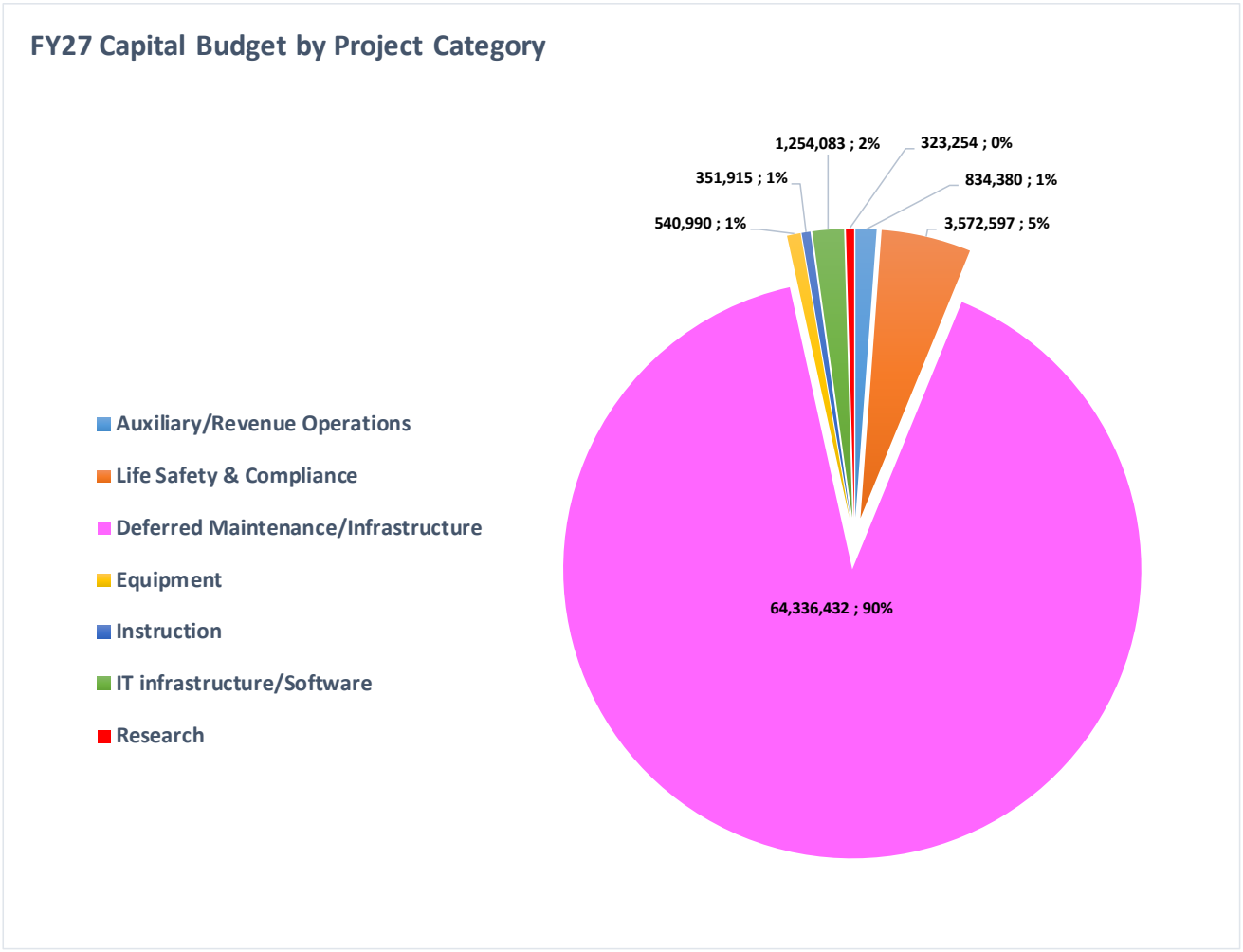
Local Funding $ Amount	FY27	FY28	FY29	FY30	FY31
LOCAL RESERVE FROM DEPRECIATION	42,500,224	43,410,428	42,955,326	42,955,326	42,955,326
REVENUE BASED OPERATIONS	831,169	776,400	300,900	297,400	437,400
Total	43,331,394	44,186,828	43,256,226	43,252,726	43,392,726

Local Funding %	FY27	FY28	FY29	FY30	FY31
LOCAL RESERVE FROM DEPRECIATION	98.1%	98.2%	99.3%	99.3%	99.0%
REVENUE BASED OPERATIONS	1.9%	1.8%	0.7%	0.7%	1.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%



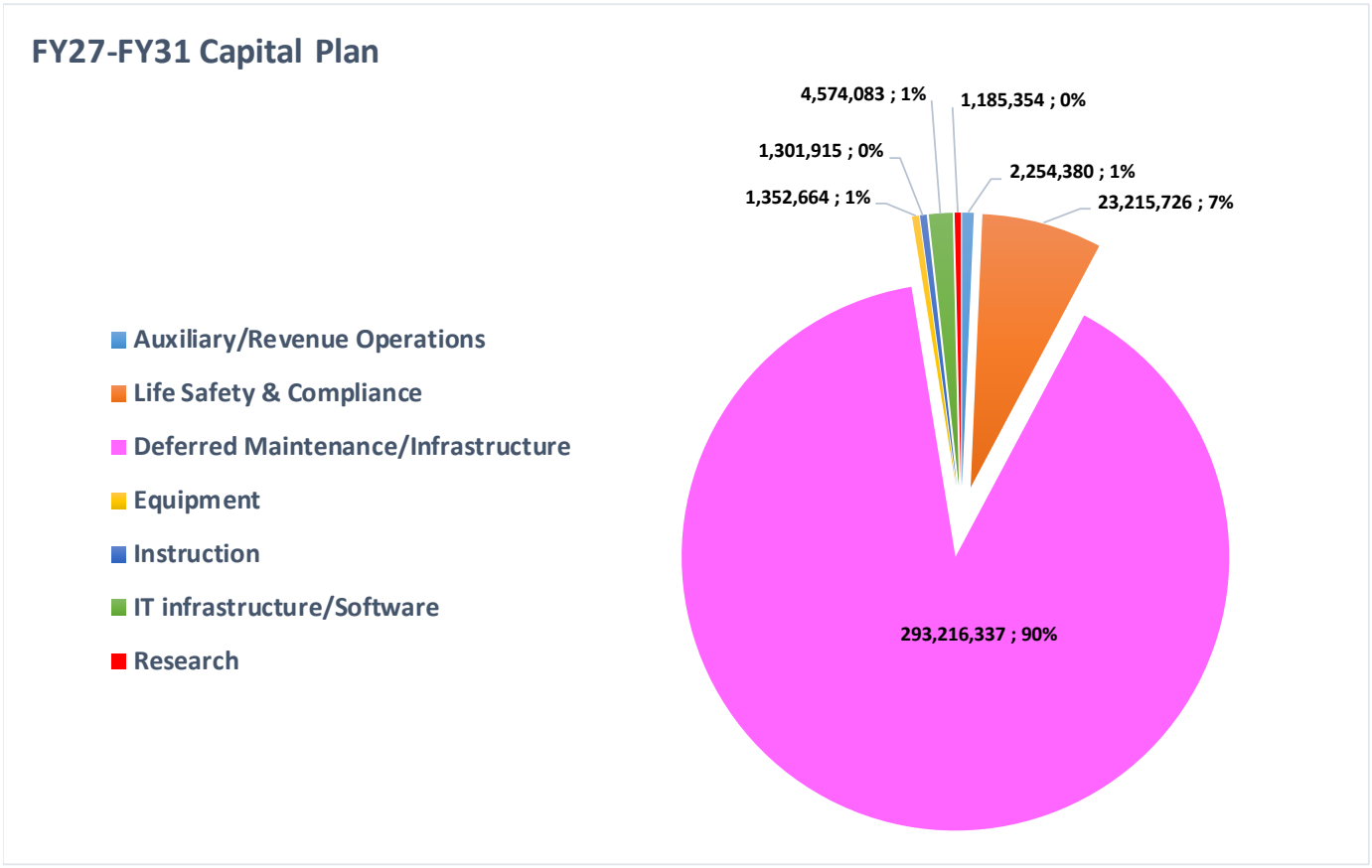
Appendix 4: FY27 Capital Budget by Project Category

Project Category	FY27 Capital Budget	% of Total
Auxiliary/Revenue Operations	834,380	1.2%
Life Safety & Compliance	3,572,597	5.0%
Deferred Maintenance/Infrastructure	64,336,432	90.3%
Equipment	540,990	0.8%
Instruction	351,915	0.5%
IT infrastructure/Software	1,254,083	1.8%
Research	323,254	0.5%
Total	71,213,652	100.0%



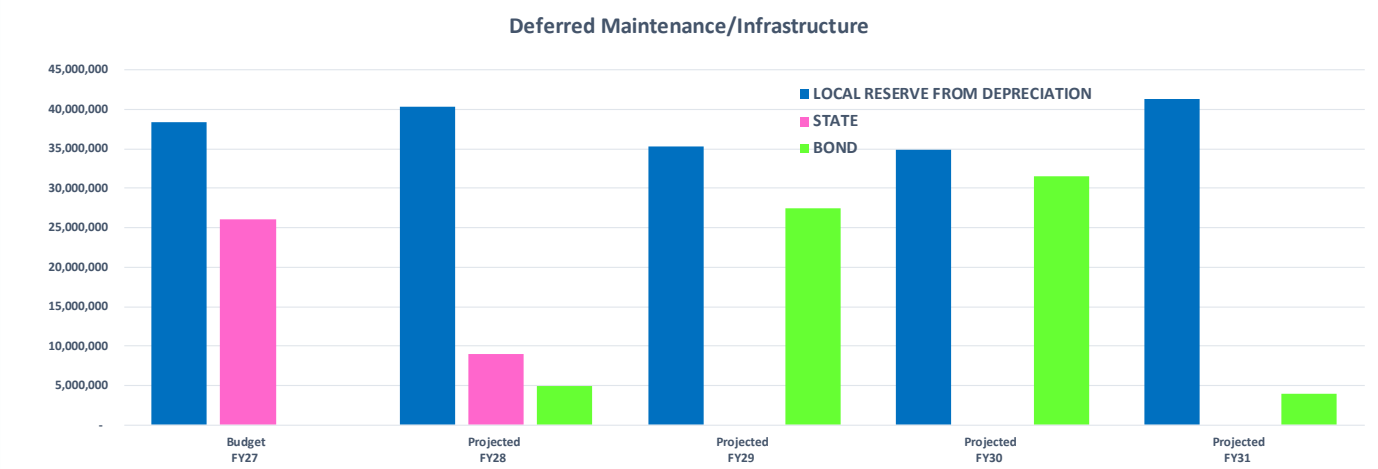
Appendix 5: FY27-31 Capital Plan by Project Category

Project Category	FY27-FY31 Capital	% of Total
Auxiliary/Revenue Operations	2,254,380	0.7%
Life Safety & Compliance	23,215,726	7.1%
Deferred Maintenance/Infrastructure	293,216,337	89.6%
Equipment	1,352,664	0.4%
Instruction	1,301,915	0.4%
IT infrastructure/Software	4,574,083	1.4%
Research	1,185,354	0.4%
Total	327,100,459	100.0%



Appendix 6: Deferred Maintenance / Infrastructure

Funding Source	Budget FY27	Projected FY28	Projected FY29	Projected FY30	Projected FY31	FY27-31 Capital Plan	% of Total
LOCAL RESERVE FROM DEPRECIATION	38,309,531	40,368,578	35,244,168	34,896,332	41,295,326	190,113,936	64.8%
STATE	26,026,901	9,075,500	-	-	-	35,102,401	12.0%
BOND	-	5,000,000	27,500,000	31,500,000	4,000,000	68,000,000	23.2%
Grand Total	64,336,432	54,444,078	62,744,168	66,396,332	45,295,326	293,216,337	100.0%



Appendix 7: Auxiliary/Revenue Operations

Funding Source	Budget FY27	Projected FY28	Projected FY29	Projected FY30	Projected FY31	FY27-31 Capital Plan	% of Total
LOCAL RESERVE FROM DEPRECIATION	648,380	595,000	-	-	-	1,243,380	55.2%
REVENUE BASED OPERATIONS	156,000	-	-	-	-	156,000	6.9%
VENDOR	30,000	25,000	400,000	400,000	-	855,000	37.9%
Grand Total	834,380	620,000	400,000	400,000	-	2,254,380	100.0%

